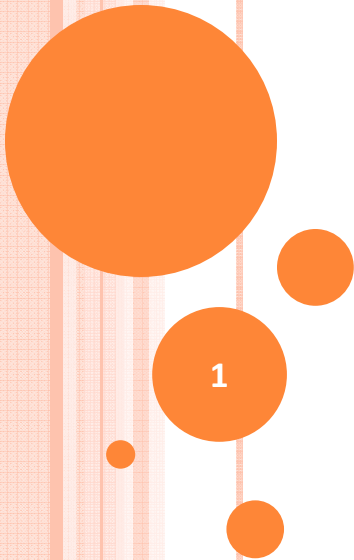




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1990-2015

CASE STUDIES ON COLLABORATIVE, COMMUNITY-ENGAGED GRANTMAKING

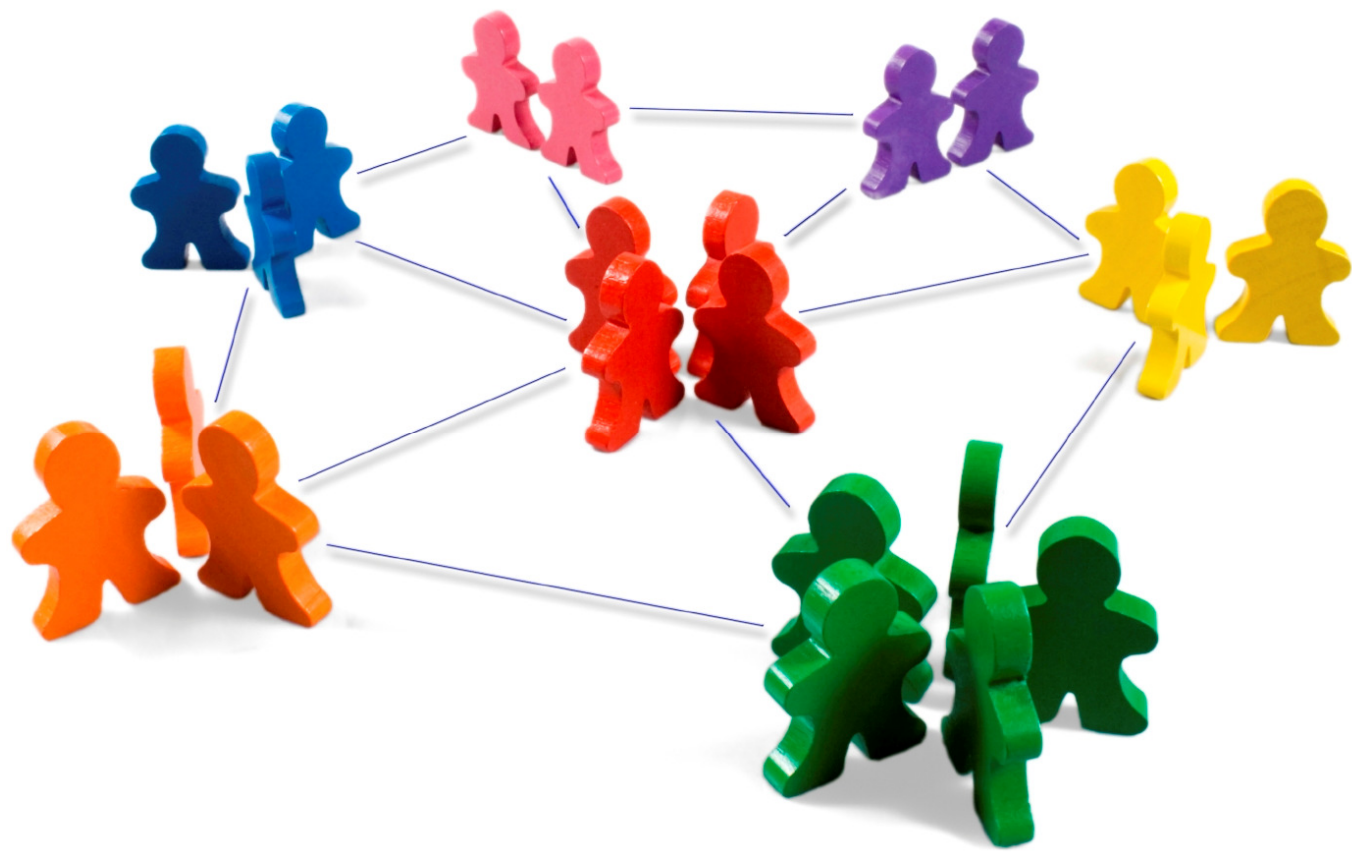


2016 Delivering on the Dream (DOTD) Collaborative Sites



Statewide
Major Metros

REAL ESTATE AND PHILANTHROPY



TALE OF TWO SITES

Houston Immigration Legal Services Collaborative



PA is Ready!

HOUSTON CONTEXT

- Timing of issues
- Clear need established by data and environmental scan
- Shared city-wide
- Past experience with funder-only collaboratives
- Antagonistic nonprofit environment

HOUSTON SET UP

- Houston Endowment and Simmons Foundation leadership; pooled funding of 2 foundations
- HILSC - collaborative of 40+ organizations
 - funders, legal service providers, grassroots community nonprofits, law schools, attorneys
- Executive committee oversees operations & implementation
- Consultant to support development of city-wide decision and community plan
- Goals:
 - Build legal capacity
 - Coordination and collaboration to strengthen safety net
 - Communications plan to reach community

HOUSTON IMMIGRATION LEGAL SERVICES COLLABORATIVE



HOUSTON BEST PRACTICES

- Start meetings with city-level goal/vision:
 - Every low income Houstonian has access to legal services
- *Right* consultant and facilitator
- Keep the target beneficiaries in mind
- Big tent attitude
- Relationships matter!
 - facilitator/coordinator always follows up
- Funder participation and engagement is key

PENNSYLVANIA CONTEXT

- Timing of issues
- Clear community need backed by research
- PA Immigrant & Citizenship Coalition and The Philadelphia Foundation, strong history
- Established group of providers in major cities with track record of success

PENNSYLVANIA SET UP

- Philadelphia Foundation leadership; pooled funding of 7 foundations
- PA is Ready! - collaborative of 40+ organizations
 - legal service providers, funders, grassroots community nonprofits, law schools, attorneys.
- Funder learning collaborative of 7 foundations
- Goals:
 - Build statewide capacity to provide immigration assistance
 - Prevent the exploitation of immigrants through immigration (or “notario”) fraud
 - Screen and enroll as many eligible immigrants as possible
 - Build immigrant leadership and organizing capacity to engage in local, state and federal immigrant rights campaigns
 - Reach the diverse immigrant communities eligible for DACA and DAPA

PA IS READY!



PENNSYLVANIA LESSONS LEARNED

- Challenges to statewide work
 - geographic, ethnic, capacity, and technological equity and representation
- Forming/Storming –
 - Nonprofit coalition met frequently to decide service delivery models and technical aspects.
 - Need more relationship building at beginning to establish ground rules for working together
 - Need to discuss community perceptions of power based on who receives funding and possible community relations issues
 - Funder balancing act to guide without taking the lead

PENNSYLVANIA BEST PRACTICES

- Radical transparency important with coalition
- Grantmaking review benefits from funders and those “on the ground”
- Pairing providers strengthens grants and learning
- Funders should be open, willing to share power, step back/forward!
 - Projects that try to empower marginalized communities require experimentation and risk
 - Capacity building orientation for funders and nonprofits
 - Funder briefings with nonprofit partners - builds relationships; deepen cross-sector and issue understanding for all

TAKEAWAYS?

- Data establishes need, capacity, and opportunity; share it broadly
- Values and vision-based conversations internally at foundations and with community members
- Sensitivity to local relationships and funding dynamics
- Create big tent attitude
- External, neutral party to facilitate, coordinate, provide TA
- Explicit discussions about working together, power sharing, radical transparency
- Long-term commitment on all parts

YOUR QUESTIONS & THOUGHTS



SILLERMAN CENTER STUDIES

- Examples of community-engaged and immigrant-integration grantmaking
 - Headwaters Foundation
 - Unbound Philanthropy

the Sillerman Center
FOR THE ADVANCEMENT OF PHILANTHROPY

ADDITIONAL RESOURCES FOR FUNDERS:



- Resource documents:
 - GCIR Funders Guide: Grants and Immigration Status
 - GCIR Immigrant Integration Toolkit (available online)
- Access GCIR's online publications, join upcoming webinars
- Get connected to funding peers in other states about grantmaking strategies
- For more information, contact Althea Gonzalez, Project Manager, althea@gcir.org

SMALL GROUP QUESTIONS

- How do the case studies relate to your context?
- What ideas were most energizing?
- How could they be applied locally?
- What would it take to implement?